

To: Board of Commissioners

From: Katherine Harasz, Executive Director

Subject: The Santa Clara County Housing Authority's Operating and Capital Budget for the fiscal year ending June 30, 2020

Approved ann Hen Date 5/30/2019

#### **Recommendation**

- 1. Report on the Housing Authority's Two Year Annual Comparison of the FY 2019 and FY 2020 operating budgets (**Attachment A**);
- 2. Approve the Housing Authority's proposed Operating Budget for the fiscal year ending June 30, 2020 (FY 2020), including the revenues and expenditure of funds identified in **Attachment B**;
- Approve the Housing Authority's proposed Capital Budget for the fiscal year ending June 30, 2020 (FY 2020), including the expenditure of funds identified in Attachment C;
- 4. Approve a delegation of authority to the Executive Director to authorize the use of additional funds to address unbudgeted expenditures of up to five percent (5%) of approved FY 2020 operating expenditures, or up to \$1.6 million, with the authority to expire August 31, 2020;
- 5. Approve a delegation of authority to the Executive Director to authorize the use of additional funds to address unbudgeted expenditures of up to ten percent (10%) of approved FY 2020 capital expenditures, or up to \$47,600, with the authority to expire August 31, 2020; and
- 6. Direct the Executive Director to continue providing the Board with quarterly reports on budget to actual operating revenues and expenditures and MTW reserves.

### Strategic Outcome

The reports and recommended actions support our current Strategic Plan Goal V, operating in an innovative, financially responsible manner by cost-effectively performing core services, strengthening the Board's capacity to provide leadership and skillful policy guidance, monitoring federal actions to protect and advance the Housing Authority's mission, and attracting, motivating and retaining a skilled and adaptable workforce.

Page 1 of 7 BOC 6/6/19 6.B.i.

# <u>Analysis</u>

Before June 30 of each year, the Board of Commissioners must approve the agency's annual operating and capital budgets effective July 1, the beginning of the next fiscal year. The budget includes a projection of the coming fiscal year's operating revenues (administrative and other fees, interest, etc.) and expenditures, including salaries and benefits, consultant and service contracts, facilities, equipment and supplies.

Today's actions are limited to approval of funds to pay for our agency operations. There is limited approval of program budget expenditures included in the operating budget (explained below); most program funds (rental assistance for our voucher programs) are paid in accordance with governing program regulations. The Board approves the expenditure of program funds not mandated by program regulations (non-traditional uses of Moving to Work (**MTW**) funds, for example), or otherwise directed by a Board approved policy or delegation of authority.

# **Budget Overview**

The proposed operating budget is a balanced budget based on:

- Calendar Year (CY) 2019 appropriated funds for our various voucher programs;
- A conservative projection of federal funds that we anticipate receiving in CY 2020 pursuant to our MTW contracts with the Department of Housing and Urban Development (HUD), and other federal voucher program funds; and
- Local funds we anticipate earning from our development and asset management activities during FY 2020, as well as operating reserves for the agency's development operations as approved by the Board on May 2, 2019.

The projected operating expenses reflect that **overall operating costs are nearly eight percent (7.81%<sup>1</sup>) of our total agency revenues**, an enviable ratio for government and non-profit organizations alike.

The Housing Authority's proposed operating expenditures are \$32,072,194, which is an increase of \$608,942 over last year's budget of \$31,463,251 (**Attachment A**). This increase is primarily attributable to salary increases under our Compensation Plan, increased consultant costs for external project managers for IT projects and an increase in computer contracts to support newly installed applications (described later in this report).

### Revenues

# Federal Programs

The Housing Authority's predominant source of funds comes through our **MTW** contracts, which set forth two formulas for calculating the total amount of MTW funds that we are eligible for: one formula provides how our rental assistance or Housing

<sup>&</sup>lt;sup>1</sup> Budgeted Operating Expenditures are \$32,072,194; total agency revenues are projected to be \$410,607,147. Page 2 of 7 BOC 6/6/19 6.B.i.

Assistance Payments (**HAP**) will be calculated, and a second formula provides how our administrative fee will be calculated<sup>2</sup>. This eligibility amount is then prorated (up or down) according to funds actually appropriated by Congress.

We recently learned that our Housing Assistance proration for CY 2019 is 99.5% of eligibility; our final proration for our CY 2019 MTW administrative fees is 79% of eligibility. For the period of January – June 2020, we are assuming a Housing Assistance proration of 98.5% and an administrative fee proration of 70%.

Why do we project CY 2020 federal revenues so conservatively? Our fiscal stability is the fiscal stability of the vulnerable families we serve. We carefully plan our operating, capital and program expenditures to avoid a repeat of the challenges resulting from the retroactive budget cut we experienced in 2013. The federal revenue landscape continues to be uncertain, and the presidential election in 2020 is expected to exacerbate disagreement over federal expenditures. In addition, the President and Congress must agree on raising the debt limit, which is expected to be reached in late summer.

The 2017 tax reform package reduced federal revenues (and lowered the value of tax credits, a primary tool for the development of desperately needed affordable housing). Increased federal spending combined with reduced federal revenues have resulted in an increased national debt, which results in higher interest payments on that debt, and those interest payments must be paid from the same discretionary funds that our program funds come from. We will continue to monitor the political outlook in Washington, D.C. and the potential for an abrupt funding decrease, and in the meantime keep our program expenditures calibrated to allow for a cushion should we experience an unexpected funding decrease in CY 2020.

While our MTW contracts provide separate funding for rental assistance versus administrative fee, as an MTW agency we have the flexibility to combine the funds and use them for authorized purposes under the 1937 Housing Act and as authorized through our HUD-approved MTW Plans (single fund flexibility). Pursuant to Board direction, the Housing Authority staff calculates MTW operating revenues by blending the program and administrative funds. We calculated revenues under a blended proration of 98.4% for the first half of the fiscal year; and 97.12% for the second half of the fiscal year, yielding an overall 97.76% proration for FY 2020. In addition, we are recommending use of an additional \$5.35 million in MTW funds to cover our proposed capital and operating costs.

In addition to MTW funds, we receive other federal funds for specialized vouchers, including Veterans Affairs Supportive Housing (**VASH**), Mainstream, Non-Elderly Disabled, Family Unification and Moderate Rehabilitation. We also receive only partial funding for our Resident Opportunities and Self Sufficiency program, formerly Family Self Sufficiency, and so we are proposing to supplement this program and staff cost with our MTW funds. Our STRIVE scholarship program is also now an eligible MTW

<sup>&</sup>lt;sup>2</sup> Public housing or Section 9 funds are also paid under this contract but, given that we have only four public housing units, this is an immaterial part of our budget.

Page 3 of 7 BOC 6/6/19 6.B.i.

expense, and so these program funds in the amount of \$50,000 are included as part of our operating budget.

### Local Programs

In addition to federal funds, approximately \$1.97 million in revenues will be earned through our development and asset management activities. Additionally, approximately \$1.34 million in MTW funds is needed to fully fund our asset management activities, as permitted by MTW Activity 2012-4, which allows use of MTW funds for preservation of our existing housing portfolio. The Housing Authority's Development team will rely on reserves created with the Board's May 2 action to supplement development operation expenses with non-federal funds.

# Expenditures

The majority of the agency's operating expenditures are the recurring cost of salaries and benefits. Our pension and Other Post Employment Benefit obligations are fully funded, meaning under required reporting standards, the funds are projected to be able to cover our current and future retiree obligations.

### Personnel

Our management structure has several tiers: Executive Management; Senior Management; Mid-Management; and Supervisory staff. We have an agency wide communication plan, and, because of its size and importance to the agency, the Housing Department has a complementary communications plan that applies to Housing Operations, Policy, Training and Outreach. In addition to quarterly all staff meetings, teams hold their own employee engagement activities to promote team building within functional areas as well as casual opportunities to engage across functional areas (bike to work day, hot chocolate/cider events, STRIVE scholarship reception, appreciation events, etc.).

All those who supervise staff have access to ongoing employment resources that provide training throughout the year on issues pertinent to those in the public employment sector. We also make skills-based training and an employee tuition reimbursement program available for all employee development.

Consistent with the Board's direction to the Executive Director, we have continued to refine our staffing needs to promote succession planning. We have also taken into account recent strategic planning within our Information Technology (IT) and Human Resources (HR) teams to create new positions and discontinue others. We hope to begin recruiting for an Assistant Director of Human Resources (re-positioned from the Assistant Director of Administration) in order to focus on an HR strategic plan with initiatives involving succession planning, employee engagement, recruitment, retention and staff development programs and more efficient HR practices.

This budget has a net increase of one full time employee as described below:

<u>Deputy Executive Director of Housing</u>: A new addition to the Executive Management team, this position will provide additional leadership for the Housing Department, both federal and local programs, and promote succession planning. Ideally, under our current structure four Assistant Directors would report to the Director of Housing. Vacancies at and below the Assistant Director level create bandwidth issues for the Director and this new position will provide additional support for the Housing Department to continue business goals.

The Bay Area job market remains as challenging as the rental market. We continue to see staff departures as employees relocate out of the Bay Area or find employment closer to their home. In FY 2019, 13 employees (6 non-represented and 8 represented staff) voluntarily resigned from the Housing Authority. There were three involuntary separations (two probationary releases and one reduction in force). We are currently recruiting for several positions that are proving difficult to fill in such a robust, yet challenging economy, including an Executive Assistant, Development Project Manager(s), an Accountant II and three Housing Policy Analysts. In addition, we currently have four Housing Programs Specialist positions open-until-filled.

# Capital Expenditures

A significant part of the proposed \$476,000 capital expenditures relates to our Julian Street office building (boiler replacement, etc.) and upgrading technology (Window Server upgrade, VMWare infrastructure upgrade, etc.) to allow for business resiliency by moving to a cloud platform. We have an ambitious plan to overhaul how we will handle records within all departments, to eliminate paper where practical, as well as offsite storage. This ties in again with business resiliency as well as the Board approved records retention policy.

# Program Expenditures

The budget also includes some planned program expenditures of our non-federal funds (Housing Authority Revenue Account, **HARA**) or of MTW funds under our single fund flexibility:

- \$119,734 in MTW funds are planned to pay for the Resident Opportunities and Self Sufficiency program, formerly Family Self Sufficiency; that only pays for part of our coordinator and LifeSTEP's services;
- \$180,000 in MTW funds are planned for housing search services, a pilot project that we intend to expand to include those that experience a termination of HAP due to failed inspections; and
- \$5,000 in HARA funds for STRIVE scholarship recipients that are residents of SCCHA properties and would not be paid from the \$50,000 MTW funds.

# **Status of Reserves**

The agency holds over \$60 million in the HARA, which are non-federal reserve funds, \$20 million of which is held to address program contingencies pursuant to the Board's policy. In 2018, the Executive Director was required to use \$5 million of these reserve Page 5 of 7 BOC 6/6/19 6.B.I.

funds to address a cash shortfall resulting from HUD's cash management reconciliation error in early June. This was within the Board's delegation of authority to the Executive Director under the Cash Management and Contingency Reserve Policy; HUD has not released \$1.5 million, and we are working with HUD to address the issue.

HUD holds our MTW reserves, and we will continue to track voucher leasing expenditures so we can project and manage available reserves. HUD has proposed a change to the Annual Contributions Contracts for non-MTW housing agencies that would convert them from a contract subject to contract law to a grant agreement subject to congressional and administrative whim. If this effort is successful, we expect that HUD will seek changes to MTW agreements as well. We are always mindful that the Office of Management and Budget does not like to see unused housing reserves and MTW agencies' combined reserves attract attention.

### New MTW Advocacy Group

The MTW agencies have for some time represented themselves through a steering committee of MTW Executive Directors. The Steering Committee led negotiations for the extension of our MTW contracts until Congress ordered HUD to extend our agreements under their existing terms, and it has continued to help us arrive at a consensus opinion on other salient issues before HUD. Needless to say, this work is time consuming and a diversion from their own agency operations. The MTW agencies have now formed a non-profit organization under the umbrella of the Council of Large Public Housing Authorities (**CLPHA**), which will be paid for by the MTW agencies. CLPHA has long been an ally of the MTW agencies and we believe this relationship will serve our interests well.

### Contingency

The proposed budget is based on an estimate of the funds required and allowable to pay projected expenditures. The revenue and expense estimates and projections may vary, and so the Executive Director requests that the Board authorize the use of additional funds (Housing Authority Reserve Account, MTW or public housing proceeds where applicable) to address contingencies that may arise during the year as identified in the recommendations above. Expenditure of these contingency funds would be subject to the Board's delegation limit (currently \$150,000 per expenditure type), excepting urgent issues that do not allow time to obtain the Board's authority.

### Conclusion

The Housing Authority is in sound fiscal condition and able to respond to reasonable funding challenges that may present themselves during the fiscal year. The Housing Authority has adequate financial strength to meet its normal obligations, including its long term employee retiree pension and health obligations, and housing program contingencies.

# Fiscal Impact

The impact of this budget is described in the attached documents. Page 6 of 7 BOC 6/6/19 6.B.i.

# **Attachments**

- A. Two Year Annual Comparison of the FY 2019 and FY 2020 operating budgets
- B. Operating Budget for the year ending June 30, 2020
- C. Capital Budget for the year ending June 30, 2020

	FY19 Budget	FY20 Budget	Change \$	%	Comments
INCOME					
Tenant Rental Income Operating Subsidy	\$ 19,224 16,560	\$	\$ - -	0% 0%	
Building Rent	749,646	462,944	(286,702)	-38%	Building rent consists of two components (1) Depreciation; and (2) a 3 year projection of nonroutine costs to maintain the building. The decrease is due primarily to the completion of the Lobby Renovation which was budgeted and completed in FY19.
Interest Income Compliance Administrator Fee	59,492 23,549	84,734 21,549	25,242 (2,000)	42% -8%	
Developer Fee	1,150,000	1,350,000	200,000	17%	The increase in Developer Fee is due to the final fee for Laurel Grove (\$200K) which is anticipated to be received during FY20. The FY20 budget also includes the \$1.15M Laurel Grove fee was not received during FY19.
Other Misc. Income	273,128	93,774	(179,354)	-66%	The decrease in Other Misc. Income is due primarily to the one-time Eden Loan Administration Fee that was budgeted and received during FY19.
Property Management Fee Incentive Management Fee Income Income - Leasing & Compliance Asset Management Fees Admin Fee Earned (Main Stream)	258,996 25,000 1,008 172,000 54,394	310,533 - 1,020 199,974 146,943	51,537 (25,000) 12 27,974 92,549	20% -100% 1% 16% 170%	
Admin Fee Earned (HUD -VASH)	920,676	1,065,427	144,751	16%	The increase of admin fee earned in the VASH program is primarily due to: (1) 11% projected increase in total units leased and (2) an 1.5% increase in admin fee proration factor.
Admin Fee Earned - FUP Admin Fee Earned - Non Elderly with Disabilities	99,018 9,455	103,901 9,893	4,883 438	5% 5%	
Admin Fee - City and County	20,233,905	21,191,633	957,728	5%	The increase of admin fee earned in the MTW HCV program is primarily due to: (1) 1.2% increase in total projected units leased; and (2) increase in admin fee proration factor from 73.0% for FY2019 to 74.5% for FY2020.
FSS Coordinator Fees	346,898	346,898	-	0%	
TOTAL INCOME	24,412,949	25,425,007	1,012,058	4%	

#### EXPENSE

#### ADMINISTRATIVE:

Administrative - Salaries	15,154,045	15,871,374	717,329	5%
Admini. Salaries - FSS Coordinator	87,704	94,392	6,687	8%
Compensated Balances-Vacation	1,014,739	1,111,362	96,623	10%
Compensated Balances-Sick Earned	691,742	723,430	31,688	5%
Compensated Balance - Sick Lv FSS	4,048	4,357	309	8%
Compensated Balance - Vacation Lv FSS	7,758	8,350	592	8%
Legal Expense - General	176,500	158,500	(18,000)	-10%
Legal Expense - Employment	50,000	50,000	-	0%
Staff Training Expense	253,512	272,286	18,774	7%
Tuition Reimbursement	25,000	35,000	10,000	40%
Business Travel Expense	83,285	73,081	(10,204)	-12%
Automobile Insurance	2,313	2,805	492	21%

%	The increase in Administrative Salaries is primarily due to: (1) a 2.5% COLA Adjustment; and (2) Merit increases.
%	
%	
%	
%	
%	
%	
%	
%	
%	
%	

	FY19 Budget	FY20 Budget	Change \$	%	Comments
Other Auto Expense	3,420	1,940	(1,480)	-43%	
Staff Mileage Reimbursement	8,025	4,955	(3,070)	-38%	
Mileage Reimbursements	100	150	50	50%	
Financial Audit	109,184	100,702	(8,482)	-8%	
Accounting Fees	3,860	360	(3,500)	-91%	
Building Rent	858,296	571,594	(286,702)	-33%	Building rent consists of two components (1) Depreciation; and (2) a 3 year projection of nonroutine costs to maintain the building. The decrease from FY20 to FY19 is due primarily to the completion of the Lobby Renovation, which was budgeted and completed in FY19.
Storage Facilities	15,178	19,710	4,532	30%	
Temporary Help	158,300	225,931	67,631	43%	
Office Supplies	97,049	66,302	(30,746)	-32%	
Communication Expense	27,951	19,036	(8,915)	-32%	
Internet / Wan Expense	33,745	96,040	62,295	185%	
Postage, Handling & Freight	165,197	174,602	9,405	6%	
Office Equipment Rental	94,440	91,164	(3,276)	-3%	
Publication & Membership	71,935	86,643	14,708	20%	
Miscellaneous	751	557	(194)	-26%	
Pre-Printed Forms	27,944	28,108	164	1%	
Benefit Administrative Fee	16,600	18,250	1,650	10%	
Expendable Equipment	-	1,000	1,000	100%	
Recruitment Expense	67,693	30,950	(36,743)	-54%	
Program Promotion	162,970	243,195	80,225	49%	
Board Meeting Expense	20,000	15,000	(5,000)	-25%	
Admin. Contracts	2,169,864	2,711,324	541,460	25%	The increase in Administrative contracts is primarily due to professional services and/or implementation costs for multiple projects including the following: (1) IT infrastructure updates; (\$212K) (2) Yardi 7s and Construction module (\$355K); (3) Contract Management System (\$184K); (4) Records Routing & Retention (\$150K); (5) Emphasys/Elite upgrade (\$71K); (6) Risk Management (\$50K); and (7) Adobe e-Signature (\$40K). This increase is offset by \$1.2M of costs related to criminal background checks and projects that have been completed or delayed.
Admin Contract - Tenant Svcs-ROSS	395,827	330,000	(65,827)	-17%	
Property Management Fees	1,920	1,920	-	0%	
Scholarship Fund	28,200	55,300	27,100	96%	
Cellular Phone/Pagers	32,472	35,078	2,606	8%	
Agency Meeting Expense	17,500	18,500	1,000	6%	
Ergonomics Expense	12,000	10,000	(2,000)	-17%	
Public Notices	7,000	4,000	(3,000)	-43%	
Bank Charges	48,000	26,400	(21,600)	-45%	
Computer Expense	61,839	126,254	64,415	104%	
Software Purchases	15,824	7,500	(8,324)	-53%	
Computer Contracts	548,519	1,131,591	583,072	106%	The increase in Computer Contracts is primarily due to the following: (1) Criminal Background checks (\$216K) were previously budgeted under Administrative Contracts in FY19; (2) IT Infrastructure updates (\$150K); (3) TAP maintenance (\$126K); and (4) Annual Software Support & Maintenance Fees (\$53K).
TOTAL ADMINISTRATIVE:	22,832,250	24,658,991	1,826,740	8%	
TENANT SERVICES: Resident Programs	2,374	2,374	-	0%	

	FY19 Budget	FY20 Budget	Change \$	%
Misc. Expense	50	50	-	0%
TOTAL TENANT SERVICES:	2,424	2,424	-	0%
UTILITIES:				
Water	26,977	32,661	5,684	21%
Electricity	176,717	135,154	(41,563)	-24%
Gas	13,543	14,233	690	5%
Sewer Fee	10,721	11,122	401	4%
TOTAL UTILITIES:	227,957	193,170	(34,787)	-15%
MAINTENANCE OPERATIONS:				
Appliance Parts	600	600	-	0%
Electrical	250	250	-	0%
Hardware	4,600	4,600	-	0%
Miscellaneous	9,600	3,400	(6,200)	-65%
Plumbing	500	500	-	0%
Landscaping Materials	2,754	2,754	-	0%
TOTAL MAINTENANCE ODERATIONS		12.101	(6.200)	2.40/
TOTAL MAINTENANCE OPERATIONS:	18,304	12,104	(6,200)	-34%
MAINTENANCE CONTRACTS:				
Garbage Service	12,875	11,782	(1,093)	-8%
Janitorial Contracts	77,990	95,242	17,252	22%
Grounds Contract	203,902	138,472	(65,430)	-32%
Automatic Door Maintenance	8,750	3,897	(4,853)	-55%
Electrical Work	7,000	7,450	450	6%
Electric Gates Maintenance	6,100	6,092	(8)	0%
Elevator Service	10,740	10,936	196	2%
Plumbing Work	6,500	5,250	(1,250)	-19%
Fumigation	4,950	7,640	2,690	54%
Other Maintenance Contract	62,408	89,847	27,439	44%
Painting and Decorating	500	500	-	0%
HVAC System	21,117	18,252	(2,865)	-14%
TOTAL MAINTENANCE CONTRACTS:	422,832	395,360	(27,473)	-6%
	-			
PROTECTIVE SERVICES:				
Protective Service - Materials	10,500	10,675	175	2%
Protective Service Contracts	217,908	137,423	(80,485)	-37%
TOTAL PROTECTIVE SERVICES:	228,408	148,098	(80,310)	-35%
GENERAL EXPENSES:				
Commercial Package-Liability	73,683	74,193	510	1%
Commercial Package-Claudity	53,966	53,966	-	0%
Other Insurance	56,453	58,728	- 2,275	0% 4%
	50,453	30,720	2,215	470

Project Feasibility Expenses   25,000   25,000   -   0%     TOTAL GENERAL EXPENSES:   7,731,076   6,662,047   (1,069,029)   -14%     TOTAL EXPENSES   31,463,251   32,072,194   608,942   2%     GROSS SURPLUS   (7,050,303)   (6,647,187)   403,116   -6%     INDIRECT ALLOCATIONS:   -   -   -     Income - Indirect General Support   9,927,485   10,467,262   539,778     Indirect General Support   1,636,485   1,371,654   (264,801)   -16%     Indirect General Support   1,300,278   1,445,878   145,600   11%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Maina Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - General Services   1,080,455   1,371,654   (264,801)   18%     TOTAL INDIRECT ALLOCATIONS: <th></th> <th>FY19</th> <th>FY20</th> <th>Change</th> <th></th> <th></th>		FY19	FY20	Change		
Payment Inizu Of Tames     1.667     1.663     6     0%       Bendfest-Administrative     2.9357     2.877.351     (8.216)     -805       Bendfest-Administrative     2.9357     2.877.351     (8.216)     -805       Bendfest-Administrative     2.0144     114.338     22.777     (9.1221)     -805       Bendfest-Administrative     1.013.44     1.337     1.021     -805     -805       Bendfest-Administrative     1.038.47     1.203     3.842     -775     -776       Worker Compristration Housines     1.433     1.417     6.444     -806     - <t< th=""><th></th><th>Budget</th><th>Budget</th><th>\$</th><th>%</th><th>Comments</th></t<>		Budget	Budget	\$	%	Comments
Bis effects     2333 567     2847,351     (88,216)     -346       Bendfis-CaleSE ER Contribution     1,201,348     1,353,770     0.52,416     136       Bendfis-CaleSE ER Contribution     1,358     1,153,770     0.52,415     136       March CaleSE ER Contribution     1,358     1,153,770     0.52,416     136       March CaleSE ER Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contribution is driven by the corresponding increase in salanes and the CaleSES Ex Contributio dris driven by the corres	Insurance Deductible	125,000	150,000	25,000	20%	
Benefits Call PERS ENC     114,598     22,777     (91,822)     4000       Benefits Call PERS EN Contribution     1,201,344     1,353,700     152,436     1939       Benefits TS Condinator     1,435     1,199     6     1       Worker Compensation Insurance     222,385     294,528     61,992     277       Worker Compensation Insurance     1,163,977     1,203,323     38,448     3%       Payrol Transe     1,163,977     1,203,323     38,448     3%       Payrol Transe Socie     27,310,78     38,563     2200     5%       Admine Foer Out Cover     67,000     88,712     1,6712     25%       Admine Foer Out Cover     7,730     2,5500     1,5000     10000       Project Tras     2,5500     2,5500     -000     1,918,412       Project Foesbiling Superses     2,5000     -0000     -0000     -0000       Total General Expenses     7,731,075     6.662,047     -0000     -0000       Roos Superus     (7,090,393)     (6,647,187)     -0010     -0000       Notieret Gen	Payment In Lieu Of Taxes	1,657	1,663	6	0%	
Benefits-CaPERS EA Contribution     1,201,364     1,353,780     153,456     137     The import     The import       Benefits SS Contribution     11,866     11.999     63     1,1000     1,000 <td>Benefits-Administrative</td> <td>2,935,567</td> <td>2,847,351</td> <td>(88,216)</td> <td>-3%</td> <td></td>	Benefits-Administrative	2,935,567	2,847,351	(88,216)	-3%	
Benefits SES Conditionar     1,00,134     1,353,780     13,937     Implyper contribution rate from 2,0% in P119 to 8,38% in F2Q.       Worker Compensation Insurance     222,585     229,526     61,942     27%       Worker Compensation Insurance     1,163,877     1,203,325     39,448     3%       Payroll Taxes first     1,163,877     1,203,325     39,448     3%       Payroll Taxes first     42,786     43,832     (14,007)     -3%       Benefits FS. Conditator     1,403     3,500     -0     -0%       Chy Lenser Fee     536     826     290     -5     -0%       Admine Port Out-Conty     730     -     (730)     -000%     -000%       Project Trace See In Other General Expenses is primarily due to one-time relocation costs for the Race Street     -000%     -000%     -000%       Project Tax     -     130,403,251     32,000     -000%     -000%     -000%       Total Expenses     7,731,076     6.662,017     (1,069,020)     -14%     -000%     -000%       Income - Indires General Support - Finance     3,463,251     3,71,54	Benefits- CalPERS EPMC	114,598	22,777	(91,821)	-80%	
Worker Compensation Insurance     212,585     294,526     61,942     27%       Payrol Taxes Coordinator     1.403     1.817     414     30%       Payrol Taxes SCoordinator     1.163,877     1.203,325     394.44     30%       Payrol Taxes SCO     412,886     413,812     (1/1/4/4)     -3%       Benefits Retires     422,886     413,812     (1/1/4/4)     -3%       Admine Feor Cov Col SJ     38,900     -00%     -00%       City License Fee     356     82.6     200     5%       Admine Feor Cov Cov Chy     67.000     83.712     15.500     100%       Project Tax     -     15.500     100%     -00%       Project Tax     -     15.500     100%     -00%       Project Tax     -     15.500     100%     -00%       Project Tax     1.191,832     2.556     (1.189,276)     -00%       Total General Expenses     7,71,076     6,662,047     (1.069,039)     -16%       Not SUBPULS     (7.050,030)     (6,647,172)     4001,16     6%<	Benefits-CalPERS ER Contribution	1,201,364	1,353,780	152,416	13%	
Worker Comp - FSS Coordinator     1,033     1,121     4.141     30%       Payroll Taxes FSS     7,144     7,055     33.484     3%       Payroll Taxes FSS     7,142     7,055     53.3     7%       City Lionas FS     7,142     7,055     53.3     7%       City Lionas For     84,080     -     0%       Adm Fee-Port Out-City     67,000     83,712     16,712     25%       Adm Fee-Port Out-Cuty     700     83,712     16,712     25%       Adm Fee-Port Out-Cuty     7030     -     0%     100%       Project Trax     -     1,50.0     15.00     100%       Project Tax     -     1,91,432     2,55.00     -     0%       ToTA GENERAL EXPENSES     7,71.076     6,66.2047     (1,069,029)     -14%       ToTA GENERAL EXPENSES     21,1047,252     539,778     5%     -       Income - Indirect General Support - Hourse     1,366,685     1,371,554     (24,801)     16%       Indirect General Support - Hourse     1,386,685     1,371,554	Benefits FSS Coordinator	11,896	11,959	63		
Payol Taxes   1.163.877   1.203.252   39.448   3%     Payol Taxes TS   7.442   7.655   513   7%     Benefits-Retires   427.868   413.812   (1,0/04)   -3%     Iterast Expense City Of S.1   39.900   38.900   -   0%     City License Fee   536   875   220   54%     Admine Fee-Pot Out-County   730   -   (730)   -100%     Project Fax   1.191.832   2.556   (1,189.276)   -00%     Project Faxsbilly Expenses   25.000   2.500   -   0%     Ross SURPLIS   7/731.076   6.66.2047   (1,069.029)   -144     Notice Freeses   31.463.251   32.072.194   -068.942   -256     Ross SURPLIS   (7,050.303)   (6.6647.187)   -   -     Notice Control Struct   1.56.665   -   -   0%     Informe - Inforts Control Struct   1.56.666   -   -   0%     Informe - Inforts Control Struct   1.56.665   1.371.654   (266.401)   -     Informe - Inforts Control Struct   1.56.665   <	Workers Compensation Insurance	232,585	294,526	61,942	27%	
Payroll Taxes FSS   7,142   7,655   513   7,75     Benchts - Retires   427,886   413,812   (1,0,74)   -3%     Interest Expense - City Of SJ   38,900   38,800   -   0%     City License Fee   536   86   290   54%     Adm Fee-Port Out - Cuty   67,000   83,712   12,712   22%     Adm Fee-Port Out - Cuty   77,000   83,712   12,500   -100%     Property Tax   -   15,500   15,500   -100%     Project Fassibility Expenses   25,000   -   0%     TOTAL GENERAL EXPENSEs:   7,731,075   6.662,047   (1,069,029)   -14%     TOTAL GENERAL EXPENSEs   7,731,075   6.662,047   (1,069,029)   -14%     Income - Indire General Expenses   13,463,251   32,072,194   608,942   2%     GROSS SURPUS   (7,050,303)   (6.647,187)   403,116   -6%     Informe - Indire General Expenses   13,463,55   1371,054   (264,801)   -1%     Informe - Indire General Expenses   1,304,858   323,269   10%   145,500   13%	Worker Comp - FSS Coordinator	1,403	1,817	414	30%	
Binemets - Retires     427,886     413,812     (14,074)     -3%       Interest Expense - Riy Of SJ     38,900     38,900     -     0%       City Licross Fee     356     826     290     54%       Adm Fee-Port Out-County     730      (730)     -100%       Property Tax     -     15,500     15,500     100%       Project Passibility Expenses     2,500     25,000     -     0%       TotAL GENERAL EXPENSES:     7,731,076     6,662,047     (1,065,029)     -14%       Second Support - Social Support - Facility Expenses     31,463,251     32,072,194     6,664,047     -       Second Support - Facility Expenses     7,731,076     6,662,047     -     -     -       Second Support - Facility Expenses     10,467,262     539,778     5%     -     -       Income - indirect General Support - Social Support -	Payroll Taxes	1,163,877	1,203,325	39,448	3%	
interest Expense   City License Febora Out-City   S3 8   88,900   -   Offer     Admin Fee-Port Out-City   G7,000   83,712   16,712   2548     Admin Fee-Port Out-County   7730   -   100%     Property Tax   115,500   100%   The decrease in Other General Expenses is primarily due to one-time relacation costs for the face Street     Project Feasibility Expenses   2,500   25,000   -   0%     TOTAL EXPENSES:   7,731,076   6,662,047   1(1,069,029)   -14%     GROSS SUPPUS   (7,050,303)   (6,647,187)   403,116   -6%     Income - Indirect General Support   9,27,485   10,467,262   539,778   5%     Indirect General Support + Iman Resources   1,366,656   3,869,955   322,269   10%     Indirect General Support + Iman Resources   1,366,555   1,371,654   (264,801)   -16%     Indirect General Support + Iman Resources   1,386,527   13,71,554   (264,801)   -16%     Indirect General Support + Iman Resources   1,386,553   1,371,554   (264,801)   -16%     Indirect General Support - Imane Services   1,386,553   1,371,554	Payroll Taxes FSS	7,142	7,655	513	7%	
City Licrose Free     536     826     200     536       Adm FeedPort Out-Cloy     67,000     83,712     15,500     100%       Property Tax     15,500     15,500     15,500     100%       Other General Expenses     1,191,822     25,560     (1,189,276)     -100%       Project Feasibility Expenses     25,000     25,000     -     0%       TOTAL EXPENSES:     7,731,076     6,662,047     (1,069,029)     -14%       TOTAL EXPENSES:     7,731,076     6,662,047     (1,069,029)     -14%       ROSS SURPLUS     (7,050,303)     (6,647,187)     403,116     -6%       NDIRECT ALLOCATIONS:     -     -     -     -       Income - indirect General Support     9,927,485     10,467,282     539,778     5%       Indirect General Support - Imane Boxings     3,366,686     3,889,955     323,269     10%       Indirect General Support - Imane Boxings     1,366,455     1,371,654     (264,801)     -16%       Indirect General Support - Imane Boxings     1,386,597     1,372,314     16,07     13% <	Benefits - Retirees	427,886	413,812	(14,074)	-3%	
Adm Re-Port Out-City     67,000     83,712     16,712     25%       Adm In Fee-Port Out-County     730     -     15,500     1000       Property Tax     -     15,500     1000     The decrease in Other General Expenses is primarily due to one-time relocation costs for the Race Street       Other General Expenses     1,191,832     2,556     (1,189,276)     -000       Project Feasibility Expenses     25,000     -     -000       TOTAL GENERAL EXPENSES:     7,731,076     6.662,047     -000       Other General Expenses     31,463,251     32,072,194     608,942     -200       GROSS SURPLUS     7,050,0030     -0,667,1877     403,116     -6%       Income - Indirect General Support     9.927,485     10,467,262     539,778     5%       Income - Fainty Support     9.927,485     1,371,654     264,401     -16%       Indirect General Support - Innance     3.866,666     3.889,955     323,209     10%       Indirect General Support - Timance     3.266,666     3.689,955     323,209     10%       Indirect General Support - Timance     3.266,666	Interest Expense - City Of S.J	38,900	38,900	-	0%	
Admin Re- Port Out - County     730     1.     (730)     1.00%       Property Tax     -     15.500     10.00%     Totace events in Other General Expenses in primarily due to one-time relocation costs for the Race Street       Other General Expenses     1,191,832     2,556     (1,189,276)     -00%       Project Feasibility Expenses     25,000     -     -0%       TOTAL GENERAL EXPENSES:     7,731,076     6.662,047     (1,069,029)     -14%       TOTAL GENERAL EXPENSES:     7,731,076     6.662,047     (1,069,029)     -14%       NDIRECT ALLOCATIONS:     -     -     -     -       Income - indirect General Support     9.927,457     10.467,262     -39,788     -       NDIRECT ALLOCATIONS:     -     -     -     -     -       Income - indirect General Support     9.927,4578     10.457,262     -39,788     -     -       Indirect General Support - Inman Resources     1,300,778     1.445,5600     11%     -     -       Indirect General Support - Inman Resources     1,800,778     1.445,6500     11%     -     -     - <td>City License Fee</td> <td>536</td> <td>826</td> <td>290</td> <td>54%</td> <td></td>	City License Fee	536	826	290	54%	
Property Tax     -     15,500     100%       Other General Expenses     1,191,832     2,556     (1,189,276)     -100%     The decrease in Other General Expenses is primarily due to one-time relocation costs opproved by the BOC on October 24, 2018 and are not expected to occur during FY20.       Project Feasibility Expenses     25,000     25,000     -     -0%       TOTAL GENERAL EXPENSES:     7,731,076     6.662,047     (1,069,029)     -14%       GROSS SURPLUS     31,463,251     32,072,194     608,942     2%       INDRECT ALLOCATIONS:     -     -     -       Income - Indiret General Support     9,927,485     10,467,262     539,778     5%       Indirect General Support     1,686,455     1,371,654     (264,801)     -16%       Indirect General Support - Human Resources     1,300,278     1,445,878     145,600     11%       Indirect General Support - Human Resources     1,300,278     1,445,878     145,600     11%       Indirect General Support - Human Resources     1,300,278     1,445,878     145,600     11%       Indirect General Support - Human Resources     1,300,278     1,445,878	Adm.Fee-Port Out-City	67,000	83,712	16,712	25%	
Other General Expenses     1,191,832     2,556     (1,189,276)     -100x     The decrease in Other General Expenses is primarily due to one-time relocation costs for the Race Street       Project Feasibility Expenses     25,000     25,000     -     0%       TOTAL GENERAL EXPENSES:     7,731,076     6,662,047     (1,069,029)     -14%       TOTAL CENERSES     31,463,251     32,072,194     608,942     2%       GROSS SURPLUS     (7,050,303)     (6,647,187)     403,116     -6%       Income - Indirect General Support     9,927,485     10,467,662     539,778     5%       Income - Indirect General Support     9,927,485     10,467,662     539,778     5%       Indirect General Support     9,927,485     10,467,662     539,778     5%       Indirect General Support     1,568,455     1,371,654     (264,801)     -16%       Indirect General Support     1,382,579     146,853     137     145,00       Indirect General Support - Human Resources     1,300,278     1,445,878     145,00     11%       Indirect General Support - Funce     1,856,297     1,872,314     16,017	Admin Fee - Port Out - County	730	-	(730)	-100%	
Other General Expenses     1,191,832     2,556     (1,189,276)     -100%     project. These were one-time costs approved by the BOC on October 24, 2018 and are not expected to occur during FY20.       Project Feasibility Expenses     25,000     25,000     -     0%       TOTAL GENERAL EXPENSES:     7,731,076     6,662,047     (1,069,029)     -14%       TOTAL EXPENSES     31,463,251     32,072,194     608,942     2%       GROSS SURPLUS     (7,050,303)     (6,647,187)     403,116     -6%       INDIRECT ALLOCATIONS:     -     -     -     -       Income - Indire General Support     9,927,485     10,467,262     539,778     5%       Income - Indire General Support     1,636,455     1,371,654     (244,801)     -16%       Indirect General Support - Human Resources     3,300,778     1,445,878     145,600     11%       Indirect General Support - Security     2,324,056     1,915,157     (408,539)     18%       Indirect General Support - Funce     3,000,168     1,543,599     43,431     43%       Indirect General Support - TIU     1,856,297     1,872,314     16,017 </td <td>Property Tax</td> <td>-</td> <td>15,500</td> <td>15,500</td> <td>100%</td> <td></td>	Property Tax	-	15,500	15,500	100%	
Project Feasibility Expenses   25,000   25,000   -   0%     TOTAL GENERAL EXPENSES:   7,731,076   6,662,047   (1,069,029)   -14%     TOTAL EXPENSES   31,463,251   32,072,194   608,942   2%     GROSS SURPLUS   (7,050,303)   (6,647,187)   403,116   -6%     INDIRECT ALLOCATIONS:   -   -   -     Income - Indirect General Support   9,927,485   10,467,262   539,778     Indirect General Support   1,636,485   1,371,654   (264,801)   -16%     Indirect General Support   1,300,278   1,445,878   145,600   11%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Maina Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - General Services   1,080,455   1,371,654   (264,801)   18%     TOTAL INDIRECT ALLOCATIONS: <td></td> <td></td> <td></td> <td></td> <td></td> <td>The decrease in Other General Expenses is primarily due to one-time relocation costs for the Race Street</td>						The decrease in Other General Expenses is primarily due to one-time relocation costs for the Race Street
TOTAL GENERAL EXPENSES:   7,731,076   6,662,047   (1,069,029)   -14%     TOTAL EXPENSES   31,463,251   32,072,194   608,942   2%     GROSS SURPLUS   (7,050,303)   (6,647,187)   403,116   -6%     INDIRECT ALLOCATIONS:	Other General Expenses	1,191,832	2,556	(1,189,276)	-100%	project. These were one-time costs approved by the BOC on October 24, 2018 and are not expected to occur during FY20.
TOTAL EXPENSES   31,463,251   32,072,194   608,942   2%     GROSS SURPLUS   (7,050,303)   (6,647,187)   403,116   -6%     INDIRECT ALLOCATIONS:	Project Feasibility Expenses	25,000	25,000	-	0%	
GROSS SURPLUS   (7,050,303)   (6,647,187)   403,116   -6%     INDIRECT ALLOCATIONS:	TOTAL GENERAL EXPENSES:	7,731,076	6,662,047	(1,069,029)	-14%	
INDIRECT ALLOCATIONS:     Income - Indirect General Support   9,927,485   10,467,262   539,778   5%     Income - Facility Support   1,636,455   1,371,654   (264,801)   -16%     Indirect General Support - Finance   3,366,686   3,689,955   323,269   10%     Indirect General Support - Human Resources   1,300,278   1,445,878   1445,600   11%     Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bidg (Julian)   1,636,455   1,371,654   (264,801)   -16%     NET SURPLUS   -   -   -   0%     NON-OPERATING REV/(EXPENSE):   146,685   146,685   -   0%	TOTAL EXPENSES	31,463,251	32,072,194	608,942	2%	
INDIRECT ALLOCATIONS:     Income - Indirect General Support   9,927,485   10,467,262   539,778   5%     Income - Facility Support   1,636,455   1,371,654   (264,801)   -16%     Indirect General Support - Finance   3,366,686   3,689,955   323,269   10%     Indirect General Support - Human Resources   1,300,278   1,445,878   1445,600   11%     Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bidg (Julian)   1,636,455   1,371,654   (264,801)   -16%     NET SURPLUS   -   -   -   0%     NON-OPERATING REV/(EXPENSE):   146,685   146,685   -   0%						
Income - Indirect General Support   9,927,485   10,467,262   539,778   5%     Income - Facility Support   1,636,455   1,371,654   (264,801)   -16%     Indirect General Support - Finance   3,366,686   3,689,955   323,269   10%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bidg (Julian)   1,636,455   1,371,654   (264,801)   -16%     NET SURPLUS   -   -   -   0%     NON-OPERATING REV/(EXPENSE):   -   -   0%   -     Land Lease   146,685   146,685   -   0%	GROSS SURPLUS	(7,050,303)	(6,647,187)	403,116	-6%	
Income - Indirect General Support   9,927,485   10,467,262   539,778   5%     Income - Facility Support   1,636,455   1,371,654   (264,801)   -16%     Indirect General Support - Finance   3,366,686   3,689,955   323,269   10%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bidg (Julian)   1,636,455   1,371,654   (264,801)   -16%     NET SURPLUS   -   -   -   0%     NON-OPERATING REV/(EXPENSE):   -   -   0%   -     Land Lease   146,685   146,685   -   0%						
Income - Facility Support   1,636,455   1,371,654   (264,801)   -16%     Indirect General Support - Finance   3,366,686   3,689,955   323,269   10%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bldg (Julian)   1,636,455   1,371,654   (264,801)   -16%     NET SURPLUS   -   -   -   0%     NON-OPERATING REV/(EXPENSE):   -   0%   -   0%     Land Lease   146,685   146,685   -   0%		9 927 485	10 467 262	539 778	5%	
Indirect General Support - Finance   3,366,686   3,689,955   323,269   10%     Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bldg (Julian)   1,636,455   1,371,654   (264,801)   -16%     NET SURPLUS   -   -   -   0%     NON-OPERATING REV/(EXPENSE):   -   -   0%     Land Lease   146,685   146,685   -   0%						
Indirect General Support - Human Resources   1,300,278   1,445,878   145,600   11%     Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bldg (Julian)   1,636,455   1,371,654   (264,801)   -16%     TOTAL INDIRECT ALLOCATIONS:						
Indirect General Support - Executive   2,324,056   1,915,517   (408,539)   -18%     Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bldg (Julian)   1,636,455   1,371,654   (264,801)   -16%     TOTAL INDIRECT ALLOCATIONS:						
Indirect General Support - General Services   1,080,168   1,543,599   463,431   43%     Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bldg (Julian)   1,636,455   1,371,654   (264,801)   -16%     TOTAL INDIRECT ALLOCATIONS:   -   -   -   0%     NET SURPLUS   (7,050,303)   (6,647,187)   403,115   -6%     NON-OPERATING REV/(EXPENSE):   146,685   146,685   -   0%						
Indirect General Support - ITU   1,856,297   1,872,314   16,017   1%     Facility Support - Main Bldg (Julian)   1,636,455   1,371,654   (264,801)   -16%     TOTAL INDIRECT ALLOCATIONS:   -   -   -   0%     NET SURPLUS   (7,050,303)   (6,647,187)   403,115   -6%     NON-OPERATING REV/(EXPENSE):   146,685   146,685   -   0%						
Facility Support - Main Bldg (Julian)   1,636,455   1,371,654   (264,801)   -16%     TOTAL INDIRECT ALLOCATIONS:   -   -   -   0%     NET SURPLUS   (7,050,303)   (6,647,187)   403,115   -6%     NON-OPERATING REV/(EXPENSE):   146,685   146,685   -   0%						
NET SURPLUS     (7,050,303)     (6,647,187)     403,115     -6%       NON-OPERATING REV/(EXPENSE):						
NET SURPLUS     (7,050,303)     (6,647,187)     403,115     -6%       NON-OPERATING REV/(EXPENSE):		<u> </u>				
NON-OPERATING REV/(EXPENSE):       Land Lease     146,685     146,685     -     0%	TOTAL INDIRECT ALLOCATIONS:				0%	
Land Lease 146,685 146,685 - 0%	NET SURPLUS	(7,050,303)	(6,647,187)	403,115	-6%	
	NON-OPERATING REV/(EXPENSE):					
		146,685	146,685	-	0%	
	Interest Income - Ground Lease	10,315	9,072	(1,242)	-12%	

	FY19	FY20	Change		Comments	
	Budget	Budget	\$	%	Comments	
TOTAL NON-OPERATING REV/(EXPENSE):	157,000	155,757	(1,242)	-1%		
OPERATING SUBSIDY						
Transfers In	30,497,030	30,704,983	207,953	1%		
Transfers Out	30,497,030	30,704,983	207,953	1%		
TOTAL OPERATING SUBSIDY				0%		
				070		
NET INCOME (LOSS)	\$ (6,893,303)	\$ (6,491,430)	\$ 401,873	-6%		
· · ·						

### ATTACHMENT B

# SANTA CLARA COUNTY HOUSING AUTHORITY PROJECTED OPERATING BUDGET SUMMARY FOR THE YEAR ENDING JUNE 30, 2020

	HARA	Total Federal Programs	Total Local Programs	Total Indirect Departments	Total
TOTAL INCOME	\$ 547,268	\$ 22,901,489	\$ 1,970,250	\$ 6,000	\$ 25,425,007
TOTAL EXPENSES	285,536	16,363,208	3,578,533	11,844,917	32,072,194
GROSS SURPLUS (DEFICIT)	261,732	6,538,281	(1,608,284)	(11,838,917)	(6,647,187)
TOTAL INDIRECT ALLOCATIONS:	-	(10,586,155)	(1,252,762)	11,838,917	-
NET SURPLUS (DEFICIT)	261,732	(4,047,873)	(2,861,046)	-	(6,647,187)
TOTAL NON-OPERATING REV/(EXPENSE):	30,685	125,072	<u> </u>	-	155,757
OPERATING SUBSIDY					
Transfers In	-	29,351,689	1,353,294	-	30,704,983
Transfers Out	292,896	30,412,087	-	-	30,704,983
TOTAL OPERATING SUBSIDY	(292,896)	(1,060,398)	1,353,294		-
NET INCOME (LOSS) PRIOR TO RESERVES	(479)	(4,983,200)	(1,507,752)	-	(6,491,430)
Use of reserves - Prior year	479	113,077	1,507,752	-	1,621,308
Use of reserves - MTW		4,870,122			4,870,122
NET INCOME (LOSS)	\$-	\$-	\$-	\$-	\$-
TOTAL HOUSING ASSISTANCE PAYMENT:	<u> </u>	335,572,997		<u> </u>	335,572,997
TOTAL HOUSING ASSISTANCE PAYMENT EARNED:		385,026,383		<u> </u>	385,026,383

#### SANTA CLARA COUNTY HOUSING AUTHORITY SCCHA PROPOSED OPERATING BUDGET CONSOLIDATED FOR THE YEAR ENDING JUNE 30, 2020

H&A     Programs     Programs     Departments     Test       NCOME     5			Total Federal	Total Local	Total Indirect	
Team Retail Income     \$     1     5     1     2     5     1     5     1     12       Building Rett     462,244     -     -     -     48,234       Interest Income     3     -     31,030     -     31,030       Compliance Administrator Fee     -     -     310,333     -     310,333       Property Management Fee     -     -     -     1,020     -     1,020       Admin Fee Samed Teel Income     -     -     -     1,020     -     1,020       Admin Fee Samed Teel Income     -     -     -     1,020     -     1,020       Admin Fee Samed Teel Sa		HARA	Programs	Programs	Departments	Total
Team Retail Income     \$     1     5     1     2     5     1     5     1     12       Building Rett     462,244     -     -     -     48,234       Interest Income     3     -     31,030     -     31,030       Compliance Administrator Fee     -     -     310,333     -     310,333       Property Management Fee     -     -     -     1,020     -     1,020       Admin Fee Samed Teel Income     -     -     -     1,020     -     1,020       Admin Fee Samed Teel Income     -     -     -     1,020     -     1,020       Admin Fee Samed Teel Sa						
Operating Subary     -     15.500     -     -     15.500       Building Fart     4.2,24     4.10     -     -     4.2,734       Developer Fart     -     -     1.5,500     -     1.2,539     -     1.2,539       Developer Fart     -     -     0.00     3.00,300     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     1.00,000     -     -     1.00,000     -     -     1.00,000     -     - <td>INCOME</td> <td></td> <td></td> <td></td> <td></td> <td></td>	INCOME					
Building ent     462,244     -	Tenant Rental Income	\$-	\$ 19,224	\$-	\$-	\$ 19,224
Inter-situction     B4,324     410     -     -     -     -     -     -     -     -     1,549     -     1,55000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     -     1,550,000     -     1,550,000     -     -     1,550,000     -     1,550,000     -     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -     1,550,000     -		-	16,560	-	-	16,560
Complance Administrator Fee     -     -     1,15,00     -     1,150,000     -     1,150,000     -     1,150,000     -     1,150,000     -     1,150,000     -     1,150,000     -     1,150,000     -     1,150,000     -     1,003     1,003,31     -     1,003,31     -     1,003,31     -     1,003,31     -     1,003,31     -     1,003,31     -     1,003,31     -     1,003,31     -     1,003,31     -     1,003,301     -     -     1,003,301     -     -     1,003,301     -     -     9,033,301     -     -     9,033,301     -     -     9,033,301     -     -     9,033,301     -     -     9,033,301     -     -     9,033,301     -     -     9,033,001     -     -     9,033,001     -     -     9,033,001     -     -     9,033,001     -     -     9,033,001     -     -     1,004,014     -     -     9,000     -     -     -     -     -     -	-		-	-	-	
Developer Fre     -     1.350,000     -     1,350,000       Other Miss, Income     -     600     87,774     50,000     93,774       Property Management Fee     -     -     310,333     -     1310,333       Acta Management Fee     -     -     -     1020     -     1023       Acta Management Fee     -     -     -     1023     -     1023       Acta Management Fee     -     1058,027     -     1039,071     -     1058,027       Acta Management Fee     -     1058,027     -     -     1058,027       Acta Management Fee     -     1058,027     -     -     9,833       Acta Management Fee     -     9,833     -     -     9,833,861       Admin Fee Scient And Pachality     -     9,832,786     -     -     9,833       FS Cordinator Fees     -     346,898     -     -     9,432       Conta Manos Scient Fees     -     346,898     -     -     9,432       Conta Manageme		84,324	410	-	-	
other Mice. Income     -     600     87,174     6,000     93,734       Incent: Vesking Compliance     -     -     -     -       Incent: Vesking Compliance     -     -     -     -       Asset Management Fees     -     -     109,974     -     109,974       Asset Management Fees     -     -     106,423     -     -     106,927       Admin Fee Samed Hulo     -     106,827     -     -     106,937       Admin Fee Samed Hulo     -     6,439,146     -     -     6,439,146       Admin Fee Comp     -     9,833,778     -     -     4,438,691       Admin Fee Samed Huno Michabilities     -     346,898     -     -     346,898       TOTAL INCOME     547,268     2,201,499     1,970,250     5,655,597     75,737       Admin Fee Samed Huno Fischildity     -     348,883     92,404     1,41,77     1,113,697       Compenside Balance-Sack Karned     -     5,353     -     -     4,357       Compenside Balance-S	•	-	-		-	
Property Management Fee     -	•	-	-		-	
Incent Variagement Feel Income     -     -     -     -     -     -     -     1.020     -     1.020       Asst Management Fees     -     -     1.95,974     -     1.95,974     -     1.020       Asst Management Fees     -     -     1.05,427     -     -     1.05,301       Admin Fee Earned (HuD VKSH)     -     1.05,301     -     -     0.3301       Admin Fee Earned (HuD VKSH)     -     9.835     -     9.835     -     9.835       Admin Fee Earned - Non Ederity     9.817,756     -     9.835     -     9.835       Admin Fee Single Fund Fincibility     4.938,691     -     -     4.938,691       TOAL INCOME     547,268     2.201,489     1.970,250     5.000     15,472,577       Admin Stature - Single Fund Fincibility     -     8.382,340     2.030,438     1.941,477     1.11,302       Compensated Balance - Single Fund Fincibility     -     8.382,340     2.030,438     1.944,477     1.11,302       Compensated Balance - Single Fund Fincibility     -		-	-		0,000	
income-tasking & Complance     -     10,00     -     10,00       Admin Fee Earned (Muin Stram)     -     146,943     -     -     146,943       Admin Fee Earned (Muin Stram)     -     105,001     -     -     106,54.27       Admin Fee Earned -FUP     -     103,901     -     -     103,901       Admin Fee Carned -FUP     -     6,433,146     -     -     6,433,146       Admin ret: Carnet     -     3,431,795     -     -     9,131,795       Admin ret: Single Fund Fibeility     -     3,432,991     -     -     4,318,691       TOTAL INCOME     547,265     22,291,489     1,970,250     6,000     25,455,007       EXPENSE     -     8,385,349     2,080,438     5,455,587     15,871,374       Administrature:     -     94,392     -     -     94,392       Comperated Balance-Stack Earned     -     35,200     41,177     1,111,802       Comperated Balance-Stack Earned     -     32,233     92,404     24,813     72,246		-	-		_	-
Asset Management Fees     -     -     199.74     -     199.74       Admin Fee Samed (Muis Steam)     -     1.056.427     -     -     1.056.301       Admin Fee Samed (Muis Steam)     -     1.053.001     -     -     9.833       Admin Fee Samed - Fue Distript with Disabilities     -     6.93.146     -     -     9.833.766       Admin Fee Samed - Fue Distript with Disabilities     -     9.83.766     -     -     9.83.766       Admin Fee Samed - Fue Distript with Disabilities     -     9.83.766     -     -     9.83.766       Admin Fee Samed - Fue Distript with Disabilities     -     9.43.8561     -     -     9.43.8681       Contract Fees     -     346.898     -     -     346.898       TOTAL WCOME     -     94.302     -     -     94.302       Compersated Balances Suct Carrier     -     94.332     -     -     44.377       Compersated Balance Suct Liv TSS     -     6.35.30     -     -     8.35.00     15.000     15.000     15.000     15.000	-	-	-	1.020	-	1.020
Admin Re Earned (Main Steam)     -     146,943     -     -     146,943       Admin Re Earned - FuP     -     103,901     -     -     103,901       Admin Re Earned - FuP     -     103,901     -     -     9,833       Admin Free - City     -     6,439,146     -     -     6,439,146       Admin Free - City     -     9,413,796     -     -     4,938,691       Admin Free - City     -     9,431,796     -     -     4,938,691       SC Coordinator Frees     -     346,898     -     -     -     4,938,691       TOTAL INCOME     -     547,268     22,001,489     1,970,250     6,000     25,25,007       EXPENSE     -     348,588     -     -     34,688     -     -     34,717     -     -     4,932,270,433     -     -     -     34,717     -     -     34,717     -     -     -     -     -     -     -     -     -     -     -     -     -		-	-		-	
Admin Res Farmed - FuP     -     103,901     -     -     103,901       Admin Res Carmed - Non Elderly with Disbibilities     -     9,893     -     -     9,893       Admin Res - City     -     9,813,796     -     -     9,833,796       Admin Res - City     -     9,833,796     -     -     4,938,691       Executive     -     4,938,691     -     -     4,938,691       TOTAL INCOME     547,266     22,901,489     1,970,250     0.000     25,425,000       EXENT     -     -     3,438,691     -     -     4,938,691       Compensited Bulance-Vacutom     -     -     3,430     -     -     4,930       Compensited Bulance-Vacutom     -     -     5,735,87     15,671,374     3,130     Compensited Bulance-Vacutom     -     15,901     -     -     16,930     Compensited Bulance-Vacutom     -     15,901     -     16,930     Compensited Bulance-Vacutom     -     16,930     Compensited Bulance-Vacutom     -     16,930     -     16,930 <td>-</td> <td>-</td> <td>146,943</td> <td>-</td> <td>-</td> <td>146,943</td>	-	-	146,943	-	-	146,943
Admin Free Carnel - None Idently with Disabilities     .     9.833     .     .     .     9.833       Admin Free - County     .     9.813,796     .     .     9.813,796       Admin Free - County     .     9.838,801     .     .     .     9.813,796       Admin Free - County     . <td< td=""><td>Admin Fee Earned (HUD -VASH)</td><td>-</td><td>1,065,427</td><td>-</td><td>-</td><td>1,065,427</td></td<>	Admin Fee Earned (HUD -VASH)	-	1,065,427	-	-	1,065,427
Admin Fee - Cuy     -     -     6.439,146       Admin Fee - Cunny     9.813,796     -     -     9.813,796       Admin Fee Single Fund Flexbility     -     4.938,691     -     -     4.938,691       SS Coordinator Fees     -     -     346,898     -     -     346,898       TOTAL INCOME     547,268     22.901,489     1.970,250     6.000     25,425,007       EXENSE     -     -     49.392     -     -     94.392       Compensated Balances Sick Earced     -     93.828,33     2,435,587     1,5,51,374       Adminis Sainers - SiS Coordinator     -     93.392     -     -     94.392       Compensated Balances Sick Earced     -     3353     12.3,370     44.4,177     1,11.362       Compensated Balance - Vacaton VFSS     -     4.357     -     -     4.357       Compensated Balance - Vacaton VFSS     -     6.350     -     8.300       Legal Expense - General     20,000     15,000     35,000     35,000       Legal Expense - General	Admin Fee Earned - FUP	-	103,901	-	-	103,901
Admin Res - County     .     9.813.796     .     .     9.813.796       Admin Res Single Fund Flashility     4.938.691     .     .     4.938.691       FSS Coordinator Frees     .     346.898     .     .     .     346.898       TOTAL INCOME     547.266     22.901.489     1.970.250     6.000     25.425.007       EXPENSE     -     .     8.385.349     2.030.438     5.455.587     .     15.971.374       Administrative:     -     .     94.392     Compersated Balances Vacation tor     .     94.392     Compersated Balances Vacation tor .     .     94.392     Compersated Balances Vacation tor .     . <td>Admin Fee Earned - Non Elderly with Disabilities</td> <td>-</td> <td>9,893</td> <td>-</td> <td>-</td> <td>9,893</td>	Admin Fee Earned - Non Elderly with Disabilities	-	9,893	-	-	9,893
Admin Fee Single Fund Flexibility     -     3     -     3     -     3     -     3     -     3     -     3     -     3     -     3     -     3     -     3     -     3     -     3     -     3     -     3     -     3     3     -     3     3     3     -     3     3     3     -     -     3     3     -     3     3     3     3     3     3     3     3     3     3     3     3     3     3		-		-	-	
FSS Coordinator Fees     346,898     346,898       TOTAL INCOME     547,268     22,901,489     1,970,250     6,000     25,425,007       EXPENSE       Administrature     346,898     -     547,268     22,901,489     1,970,250     6,000     25,425,007       EXPENSE     Administrature     -     94,392     -     -     94,392     -     -     94,392     -     -     94,392     -     -     94,392     -     -     94,392     -     -     94,392     -     -     94,392     -     -     94,392     -     -     94,392     -     -     94,393     Cataliance Static Fiss     -     345,501     -     -     94,357     Cataliance Static Fiss     -     -     35,000     15,503     1,992     104,755     27,22,86     Dates     21,72,286     Dates     21,72,726     Dates     -     -     1,955     2,805     2,805     2,805     2,805     2,805     2,805     2,805     2,805     2,805     2,805 <td>,</td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td></td>	,	-		-	-	
COTAL INCOME     547,266     22,901,489     1,970,250     6,000     25,425,007       EXPENSE       Administrative - Salaries     -     8,385,349     2,030,438     5,455,587     15,871,374       Administrative - Salaries     -     94,392     -     -     94,392       Compensated Balances-Vacation     -     328,483     92,404     248,193     723,440       Compensated Balances-Vacation IV 5S     -     4,357     -     -     4,357       Compensated Balances-Vacation IV 5S     -     4,357     -     -     4,357       Compensated Balances-Vacation IV 5S     -     4,357     -     -     8,360     158,500       Legal basenes- General     20,000     15,500     35,000     88,000     158,500       Legal basenes- General     -     -     -     35,000     35,000     35,000     35,000     35,000     35,000     35,000     35,000     35,000     35,000     35,000     35,000     36,000     16,947,973,73,081     Automobile Insurance     -     -     150	<b>o</b> ,	-		-	-	
EXPENSE     Junite     Junite     Junite     Junite       Administrative - Salaries     -     8.385,349     2.030,438     5,455,587     15,871,374       Administrative - Salaries     -     94,392     0.030,438     5,455,587     15,871,374       Administrative - Salaries     -     94,392     0.030,438     5,455,587     11,11,362       Compensated BalanceVacation     -     7,3315     123,370     414,177     1,111,362       Compensated Balance - Sick Larined     -     4,357     -     -     8,350       Compensated Balance - Sick Larined     -     4,357     -     -     8,350       Compensated Balance - Sick Larined     -     -     -     8,350     118,200       Ligal Expense - Employment     -     -     -     5,333     11.992     104,766     272,286       Tuition Reimbursement     -     -     -     17,96     8,100     47,757     73,081       Automobile Insurance     -     -     -     10,700     2,550     4,955	FSS Coordinator Fees	-	346,898	-	-	346,898
Administrative - Salaries     -     8.385,349     2.030,438     5.455,587     15.871,374       Admini.Salaries - SS Coordinator     -     94,392     -     -     94,392       Compensated Balances-Vacation     -     328,233     92,404     248,193     723,431       Compensated Balances -Vacation LV SS     -     4,357     -     -     4,357       Compensated Balance -SVacation LV SS     -     8,350     -     -     8,350       Compensated Balance -SVacation LV SS     -     8,350     -     -     8,350       Legal Expense - General     20,000     15,500     55,000     55,000     55,000     55,000     55,000     55,000     55,000     55,000     35,000	TOTAL INCOME	547,268	22,901,489	1,970,250	6,000	25,425,007
Administrative-Salaries     -     8.38, 3.49     2.030,438     5.455.807     15.817,174       AdminisSalaries - Sick Carone     -     94.392     Compensated Balances-Vacation     -     94.392       Compensated Balance-Sick Earned     -     382,833     92,404     248,193     724,430       Compensated Balance - Sick LYSS     -     4,857     -     -     4,857       Caropensated Balance - Sick LYSS     -     8,560     -     -     8,850       Legal Expense - General     20,000     15,500     85,000     55,000     55,000     55,000     55,000     55,000     35,000     85,000     22,050     72,285     73,081     1,940     12,407     57,000     55,000     35,000     85,000     35,000 <td>EXPENSE</td> <td></td> <td></td> <td></td> <td></td> <td></td>	EXPENSE					
Admin     -     94,392     -     -     94,392       Compensated Balances-Sick Earned     -     573,815     123,370     414,177     1,111,362       Compensated Balances-Sick LFSS     -     4,357     -     -     4,357       Compensated Balances-Sick LFSS     -     8,350     -     -     8,350       Legal Expense - Employment     -     -     5,000     55,000     55,000       Staff Training Expense     -     15,538     11,992     104,756     272,286       Duttion Reinbursment     -     -     -     35,000     35,000     35,000       Buisses Travel Expense     -     17,196     8,100     47,785     73,081       Automobile Insurance     -     -     -     1,940     1,940       Staff Mileage Reinbursments     -     -     -     1,940     1,940       Staff Mileage Reinbursments     -     -     1,940     1,940     1,940       Staff Mileage Reinbursments     -     -     1,940     1,940     1,940	ADMINISTRATIVE:					
compensated Balances-Vacation     -     573,815     123,370     414,177     1.111,362       Compensated Balance - Sick LarBS     -     4,357     -     -     4,357       Compensated Balance - Sick LarBS     -     8,350     -     -     8,350       Compensated Balance - Sick LarBS     -     8,350     -     -     8,350       Legal Expense - General     20.000     15.558     11.992     104,756     272,286       Staff Training Expense     -     17,196     8,100     47,785     73,081       Automobile Insurance     -     -     -     2,805     2,805       Staff Milage Reimbursement     -     17,106     8,100     47,785     73,081       Automobile Insurance     -     -     -     1,800     1,90		-		2,030,438	5,455,587	
compensated Balance-Sick Farned     -     382,833     92,404     248,193     723,430       Compensated Balance - Vacation Lv FSS     -     8,350     -     -     8,350       Legal Expense - General     20,000     15,500     35,000     58,000     58,000       Staff Training Expense     -     155,538     11,992     104,755     272,286       Dittion Reinbursement     -     -     35,000     35,000     35,000       Business Travel Expense     -     17,196     8,100     47,785     73,081       Automobile Insurance     -     -     -     35,000     35,000     35,000       Business Travel Expense     -     17,196     8,100     47,785     73,081       Other Auto Expense     -     -     70     1,900     1,940     1,940       Staff Mileage Reinbursements     -     -     70,00     2,505     4,955       Gondensital Audit     236     89,643     10,823     -     3500       Storage Facilitis     -     100,702     15,9		-				
Compensated Balance - Sick LY FSS     -     4.357       Compensated Balance - Vacation LV FSS     -     8,350     35.000     35.000     88.000     158,500       Legal Expense - General     20.000     15.500     35.000     88.000     50.000       Legal Expense - Employment     -     -     -     50.000     50.000       Staff Training Expense     -     -     -     35.000     35.000     35.000       Business Travel Expense     -     -     -     35.000     35.000     35.000       Business Travel Expense     -     -     -     2.805     2.805       Compensated Expense     -     -     -     1.940     1.940       Automobile Insurance     -     -     -     1.940     1.940       Staff Mileage Reimbursement     -     -     -     1.940     1.940       Storage Facilities     -     -     571.594     571.594     571.594       Storage Facilities     -     1.990     1.998     1.57.2     1.971.94 <tr< td=""><td></td><td>-</td><td></td><td></td><td></td><td></td></tr<>		-				
Compensated Balance - Vacation Lv FSS     -     8.350     -     -     8.350       Legal Expense - Employment     -     -     50,000     55,000       Staff Training Expense     -     155,538     11,92     104,756     272,286       Tuition Reinbursment     -     -     35,000     35,000     35,000       Business Travel Expense     -     -     35,000     35,000       Business Travel Expense     -     -     2,805     2,805       Other Auto Expense     -     -     1,940     1,940       Staff Mileage Reimbursments     -     -     1,00     2,805       Financial Audit     226     89,643     10,823     -     100,702       Accounting Fees     -     1,900     -     -     360       Building Rent     -     -     -     571,594     571,594     571,594       Communication Expense     -     1,900     1,908     1,722     19,710       Itempory Help     -     1,900     1,908     1,572		-				
Legal Expense - General     20,000     15,500     35,000     88,000     50,000       Legal Expense - Employment     -     -     -     50,000     50,000       Staff Training Expense     -     -     -     50,000     50,000       Staff Training Expense     -     -     35,000     35,000     35,000       Business Travel Expense     -     -     2,805     73,081     35,000       Automobile Insurance     -     -     1,940     1,940     1,940       Staff Mileage Reimbursements     -     -     1,50     4,955     1,000       Financial Audit     236     89,643     10,823     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     -     360     360		-				
Legal Expense - Employment     -     -     50,000     50,000       Staff Training Expense     -     155,538     11,992     104,756     272,286       Tuition Reinbursement     -     -     35,000     35,000       Business Travel Expense     -     17,196     8,100     47,785     73,081       Automobile Insurance     -     -     1,940     1,940     1,940       Staff Mileage Reinbursements     -     -     1,940     1,940     1,940       Financial Audit     236     89,643     10,823     -     100,702       Accounting Fees     -     -     -     360     -     360       Building Rent     -     -     -     571,594     571,594     571,594       Storage Facilities     -     147,836     15,999     62,096     62,302       Communication Expense     -     147,836     15,999     62,096     62,592       Office Supplies     -     147,836     15,999     62,096     25,591       Office Suppli		- 20.000				
Staff Training Expense     -     155,538     11,992     104,756     272,286       Tuition Reimbursement     -     -     -     35,000     35,000       Business Travel Expense     -     -     -     2,005     2,005       Other Auto Expense     -     -     2,005     2,005     2,005       Mileage Reimbursement     -     -     1,940     1,940     1,940       Staff Mileage Reimbursements     -     -     -     1,000     2,550     4,955       Building Rent     -     -     -     1,000     1,000     2,550     4,955       Staff Mileage Reimbursements     -     -     -     1,000     1,000     1,000     2,500     4,955     4,955     3,960     1,000	•	-	-			
Tuition Reimbursement     -     -     -     35,000     35,000       Business Travel Expense     -     17,196     8,100     47,785     73,081       Automobile Insvance     -     -     2,805     2,805       Other Auto Expense     -     -     1,940     1,940       Staff Mileage Reimbursements     -     -     150     150       Financial Audit     236     89,643     10.823     -     360       Accounting Fees     -     -     -     571,594     571,594       Storage Facilities     -     147,836     15.99     62,095     225,931       Office Supplies     -     33,767     2,970     29,565     66,302       Communication Expense     -     144,836     1,394     7,304     19,036       Interret / Wan Expense     -     144,186     400     28,016     174,602       Office Equipment Rental     -     -     6,643     86,643     86,643       Miscellaneous     -     -     -     186		-	155.538	11.992		
Business Travel Expense     -     17,196     8,100     47,785     73,081       Automobile Insurance     -     -     2,805     2,805       Other Auto Expense     -     1,940     1,940       Staff Mileage Reimbursement     -     0     1,940       Staff Mileage Reimbursements     -     0     1,000       Financial Audt     236     89,643     10,823     -     100,702       Accounting Fees     -     -     360     -     -     360       Building Rent     -     -     1,990     1,998     15,722     19,710       Temporary Help     -     1,990     1,998     15,722     19,710       Office Supplies     -     33,767     2,970     29,565     66,302       Communication Expense     -     10,338     1,394     7,304     19,036       Internet / Wan Expense     -     146,186     400     28,016     174,602       Office Equipment Rental     -     -     557     557       Pre-Pri	•	-				
Other Auto Expense     -     -     -     1,700     1,940     1,940       Staff Mileage Reimbursement     -     705     1,700     2,550     4,955       Mileage Reimbursements     -     -     -     100,702       Financial Audit     236     89,643     10,823     -     100,702       Accounting Fees     -     -     571,554     571,554     571,554       Storage Facilities     -     1,990     1,998     15,722     19,710       Temporary Help     -     1,938     15,999     62,096     225,931       Office Supplies     -     10,338     1,394     7,304     19,036       Internet / Wan Expense     -     10,338     1,394     7,304     19,036       Office Equipment Rental     -     146,146     4000     28,016     174,602       Office Equipment Rental     -     -     86,643     86,643     86,643       Muscellaneous     -     -     -     18,250     18,250       Expendable Equipment		-	17,196	8,100		
Staff Mileage Reimbursements     -     705     1,700     2,550     4,955       Mileage Reimbursements     -     -     150     150       Financial Audit     236     89,643     10,823     -     000,702       Accounting Fees     -     -     -     -     360     -     -     360       Building Rent     -     -     -     571,594     573	Automobile Insurance	-	-	-	2,805	2,805
Mileage Reimbursements     -     -     -     -     150     150       Financial Audit     236     89,643     10,823     -     000,702       Accounting Fees     360     -     -     360       Building Rent     -     -     571,594     571,594       Storage Facilities     -     1,990     1,998     15,722     19,710       Temporary Help     -1     147,836     15,999     62,096     225,931       Office Supplies     -     33,767     2,970     29,565     66,302       Communication Expense     -     1146,186     400     28,016     174,602       Office Equipment Rental     -     146,186     400     28,016     174,602       Office Equipment Rental     -     -     86,643     86,643     86,643       Miscellaneous     -     -     86,643     86,643     86,643     86,643       Pre-Printed Forms     -     -     146,186     400     128,016     128,500     18,250	Other Auto Expense	-	-	-	1,940	1,940
Financial Audit     236     89,643     10,823     -     100,702       Accounting Fees     -     360     -     -     360       Building Rent     -     1,990     1,998     571,594     571,594       Storage Facilities     -     1,990     1,998     15,722     19,710       Temporary Help     -     147,836     15,999     62,096     225,931       Office Supplies     -     33,767     2,970     29,565     66,302       Communication Expense     -     10,338     1,394     7,304     19,036       Internet / Wan Expense     -     57,004     8,655     30,381     96,043       Office Equipment Rental     -     146,186     400     28,016     174,602       Office Equipment Rental     -     -     86,643     86,643     86,643       Miscellaneous     -     -     85,657     557       Pre-Printed Forms     24,151     -     1,000     1,000       Respediable Equipment     -     12,650	Staff Mileage Reimbursement	-	705	1,700	2,550	4,955
Accounting Fees     -     360     -     -     360       Building Rent     -     -     -     571,594     571,594       Storage Facilities     -     1,990     1,998     15,722     19,710       Temporary Help     -     147,836     15,999     62,096     252,931       Office Supplies     -     33,767     2,970     29,565     66,302       Communication Expense     -     10,338     1,394     7,304     19,036       Internet / Wan Expense     -     146,186     400     28,016     174,602       Office Equipment Rental     -     61,447     7,006     22,711     91,164       Publication & Membership     -     -     86,643     86,643     86,643       Miscellaneous     -     -     -     86,643     86,643     86,643       Miscellaneous     -     -     -     86,643     86,643     86,643       Benefit Administrative Fee     -     -     1,000     1,000     1,000	-	-	-	-		
Building Pent     -     -     571,594     571,594       Storage Facilities     -     1,990     1,998     15,722     19,710       Temporary Help     -     147,836     15,999     62,096     225,931       Office Supplies     -     10,338     1,394     7,304     19,036       Communication Expense     -     10,338     1,394     7,304     19,036       Postage, Handling & Freight     -     57,004     8,655     30,381     96,040       Office Equipment Rental     -     57,004     8,653     36,643     86,643       Polication & Membership     -     -     -     557     557       Pre-Princed Forms     -     -     -     557     28,108       Benefit Administrative Fee     -     -     1,000     1,000     1,000       Recruitment Expense     -     -     1,000     1,000     1,000     1,000       Recruitment Expense     -     -     -     1,000     1,000     1,000     1,000     1,00				10,823		
Storage Facilities     -     1,990     1,998     15,722     19,710       Temporary Help     -     147,836     15,999     62,096     225,931       Office Supplies     -     33,877     2,970     29,565     66,302       Communication Expense     -     10,338     1,394     7,304     19,096       Internet / Wan Expense     -     57,004     8,655     30,381     96,040       Postage, Handling & Freight     -     146,186     400     28,016     174,602       Office Equipment Rental     -     61,447     7,006     22,711     91,164       Publication & Membership     -     -     66,643     86,643       Miscellaneous     -     -     18,250     18,250       Pre-Printed Forms     -     -     18,250     18,250       Expendable Equipment     -     -     10,000     1,000       Recruitment Expense     -     -     15,000     36,000       Program Promotion     20,000     120,855     -     15,000	· · · · · · · · · · · · · · · · · · ·	-	360	-		
Temporary Help     -     147,836     15,999     62,096     225,931       Office Supplies     -     33,767     2,970     29,565     66,302       Communication Expense     -     10,338     1,394     7,304     19,036       Internet / Wan Expense     -     57,004     8,655     30,381     96,040       Postage, Handling & Freight     -     146,186     400     28,016     174,602       Office Equipment Rental     -     61,447     7,006     22,711     91,164       Publication & Membership     -     -     86,643     86,643     86,643       Miscellaneous     -     -     557     557     757     755     <	-	-	-	-		
Office Supplies     -     33,767     2,970     29,565     66,302       Communication Expense     -     10,338     1,394     7,304     19,036       Internet / Wan Expense     -     57,004     8,655     30,381     96,040       Postage, Handling & Freight     -     146,186     400     28,016     174,602       Office Equipment Rental     -     61,447     7,006     22,711     91,164       Publication & Membership     -     -     86,643     86,643     86,643       Miscellaneous     -     -     -     557     557       Pre-Printed Forms     -     -     18,250     18,250       Benefit Administrative Fee     -     -     1,000     1,000       Recruitment Expense     -     -     12,650     4,650     13,650     30,950       Board Meeting Expense     -     -     -     15,000     1,910     1,920       Recruitment Expense     -     1,920     -     -     330,000     -     330,000	-	-				
Communication Expense     -     10,338     1,394     7,304     19,036       Internet / Wan Expense     -     57,004     8,655     30,381     96,040       Postage, Handling & Freight     -     146,186     400     28,016     174,602       Office Equipment Rental     -     61,447     7,006     22,711     91,164       Publication & Membership     -     61,447     7,006     22,711     91,164       Miscellaneous     -     -     86,643     86,643     86,643       Miscellaneous     -     -     3,957     28,108       Benefit Administrative Fee     -     -     18,250     18,250       Expendable Equipment     -     -     1,000     1,000       Recruitment Expense     -     -     10,2,340     243,195       Board Meeting Expense     -     -     10,2,340     243,195       Board Meeting Expense     -     -     10,2,340     2,711,324       Admin Contracts     240,000     1,052,713     381,281     1,037,330		-				
Internet / Wan Expense     -     57,004     8,655     30,381     96,040       Postage, Handling & Freight     -     146,186     400     28,016     174,602       Office Equipment Rental     -     61,447     7,006     22,711     91,164       Publication & Membership     -     -     86,643     86,653     30,981       Publication & Membership     -     -     86,643     86,643     86,643       Miscellaneous     -     -     -     86,643     86,643     86,643       Benefit Administrative Fee     -     -     -     3,957     28,108       Expendable Equipment     -     -     -     18,250     18,250       Program Promotion     20,000     120,855     -     10,000     10,000       Board Meeting Expense     -     -     -     15,000     143,500       Admin Contract - Tenant Svcs-ROSS     -     1,920     -     -     330,000       Property Management Fees     -     1,920     -     -     1,920 </td <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td>		-				
Postage, Handling & Freight     -     146,186     400     28,016     174,602       Office Equipment Rental     -     61,447     7,006     22,711     91,164       Publication & Membership     -     -     86,643     86,643       Miscellaneous     -     -     86,643     86,643       Pre-Printed Forms     -     -     557     557       Pre-Printed Forms     -     -     3,957     28,108       Benefit Administrative Fee     -     -     1,000     1,000       Recruitment Expense     -     -     1,000     1,000       Recruitment Expense     -     -     102,340     243,195       Board Meeting Expense     -     -     102,340     243,195       Board Meeting Expense     -     -     102,340     243,195       Admin Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svcs-ROSS     -     1,920     -     -     330,000     -     -     5,500		-				
Publication & Membership     -     -     86,643     86,643       Miscellaneous     -     -     557     557       Pre-Printed Forms     -     24,151     -     3,957     28,108       Benefit Administrative Fee     -     -     18,250     18,250       Expendable Equipment     -     -     1,000     1,000       Recruitment Expense     -     -     10,03,450     30,950       Program Promotion     20,000     120,855     -     102,340     243,195       Board Meeting Expense     -     -     -     15,000     15,000       Admin Contract - Tenant Svcs-ROSS     -     330,000     -		-				
Miscellaneous     -     -     557     557       Pre-Printed Forms     -     24,151     -     3,957     28,108       Benefit Administrative Fee     -     24,151     -     18,250     18,250       Expendable Equipment     -     -     1,000     1,000     1,000       Recruitment Expense     -     12,650     4,650     13,650     30,950       Program Promotion     20,000     120,855     -     102,340     243,195       Board Meeting Expense     -     -     -     15,000     15,000       Admin Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svcs-ROSS     -     1,920     -     -     1,920       Scholarship Fund     5,300     50,000     -     -     5,5300       Cellular Phone/Pagers     -     5,618     10,090     19,370     35,078       Agency Meeting Expense     -     -     -     18,500     18,500       Ergonomics Expense <t< td=""><td>Office Equipment Rental</td><td>-</td><td>61,447</td><td>7,006</td><td>22,711</td><td>91,164</td></t<>	Office Equipment Rental	-	61,447	7,006	22,711	91,164
Pre-Printed Forms     -     24,151     -     3,957     28,108       Benefit Administrative Fee     -     -     18,250     18,250       Expendable Equipment     -     -     1,000     1,000       Recruitment Expense     -     12,650     4,650     13,650     30,950       Program Promotion     20,000     120,855     -     102,340     243,195       Board Meeting Expense     -     -     -     15,000     15,000       Admin Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svcs-ROSS     -     1,920     -     -     1,920       Property Management Fees     -     1,920     -     -     1,920       Scholarship Fund     5,300     50,000     -     -     55,300       Cellular Phone/Pagers     -     5,618     10,090     19,370     35,078       Agency Meeting Expense     -     -     -     18,500     18,500       Froponmics Expense     -	Publication & Membership	-	-	-	86,643	86,643
Benefit Administrative Fee     -     -     18,250     18,250       Expendable Equipment     -     -     -     1,000     1,000       Recruitment Expense     -     12,650     4,650     13,650     30,950       Program Promotion     20,000     120,855     -     102,340     243,195       Board Meeting Expense     -     -     -     15,000     15,000       Admin Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svcs-ROSS     -     1,920     -     -     330,000     -     -     330,000       Property Management Fees     -     1,920     -     -     1,920     -     -     1,920     -     -     1,920     -     -     1,920     -     -     5,300     5,300     -     -     5,300     -     -     5,300     -     -     5,300     5,500     -     -     5,300     -     -     -     5,300     5,500     -		-	-	-		
Expendable Equipment     -     -     1,000     1,000       Recruitment Expense     -     12,650     4,650     13,650     30,950       Program Promotion     20,000     120,855     -     102,340     243,195       Board Meeting Expense     -     -     -     15,000     15,000       Admin. Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svos-ROSS     -     330,000     -     -     330,000       Property Management Fees     -     1,920     -     -     330,000     -     -     1,920       Scholarship Fund     5,300     50,000     -     -     55,300     55,300     -     -     55,300     -     -     55,300     50,700     -     -     55,000     -     -     55,000     -     -     55,000     -     -     55,000     -     -     55,000     -     -     55,000     -     -     1,920     55,078     36,078		-	24,151	-		
Recruitment Expense     -     12,650     4,650     13,650     30,950       Program Promotion     20,000     120,855     -     102,340     243,195       Board Meeting Expense     -     -     -     15,000     15,000       Admin. Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svcs-ROSS     -     330,000     -     -     330,000       Property Management Fees     -     1,920     -     -     330,000       Scholarship Fund     5,300     50,000     -     -     55,000       Cellular Phone/Pagers     -     5,618     10,090     19,370     35,078       Agency Meeting Expense     -     -     -     18,500     18,500       Ergonomics Expense     -     -     -     18,500     18,500		-	-			
Program Promotion     20,000     120,855     -     102,340     243,195       Board Meeting Expense     -     -     -     15,000     15,000       Admin. Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svcs-ROSS     -     330,000     -     -     330,000       Property Management Fees     -     1,920     -     -     330,000       Scholarship Fund     5,300     50,000     -     -     55,000       Cellular Phone/Pagers     -     5,618     10,090     19,370     55,000       Agency Meeting Expense     -     -     18,500     18,500     18,500       Ergonomics Expense     -     -     -     10,000     10,000     10,000		-	-			
Board Meeting Expense     -     -     15,000     15,000       Admin. Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svcs-ROSS     -     330,000     -     -     330,000       Property Management Fees     -     1,920     -     -     1,920       Scholarship Fund     5,300     50,000     -     -     55,300       Cellular Phone/Pagers     -     5,618     10,090     19,370     35,078       Agency Meeting Expense     -     -     -     18,500     18,500       Ergonomics Expense     -     -     -     10,000     10,000		-				
Admin. Contracts     240,000     1,052,713     381,281     1,037,330     2,711,324       Admin Contract - Tenant Svcs-ROSS     -     330,000     -     -     330,000       Property Management Fees     -     1,920     -     -     1,920       Scholarship Fund     5,300     50,000     -     -     55,300       Cellular Phone/Pagers     -     5,618     10,090     19,370     35,078       Agency Meeting Expense     -     -     18,500     18,500     10,000     10,000     10,000	-	20,000	120,855			
Admin Contract - Tenant Svcs-ROSS   -   330,000   -   -   330,000     Property Management Fees   -   1,920   -   -   1,920     Scholarship Fund   5,300   50,000   -   -   55,300     Cellular Phone/Pagers   -   5,618   10,090   19,370   35,078     Agency Meeting Expense   -   -   18,500   18,500     Ergonomics Expense   -   -   10,000   10,000		- 240 000	- 1 052 713			
Property Management Fees     -     1,920     -     1,920       Scholarship Fund     5,300     50,000     -     -     55,300       Cellular Phone/Pagers     -     5,618     10,090     19,370     35,078       Agency Meeting Expense     -     -     -     18,500     18,500       Ergonomics Expense     -     -     -     10,000     10,000     10,000		2-0,000		-	-	
Scholarship Fund     5,300     50,000     -     55,300       Cellular Phone/Pagers     -     5,618     10,090     19,370     35,078       Agency Meeting Expense     -     -     -     18,500     18,500       Ergonomics Expense     -     -     -     10,000     10,000		-		-	-	
Cellular Phone/Pagers   -   5,618   10,090   19,370   35,078     Agency Meeting Expense   -   -   -   18,500   18,500     Ergonomics Expense   -   -   -   10,000   10,000		5,300		-	-	
Agency Meeting Expense     -     -     18,500     18,500       Ergonomics Expense     -     -     10,000     10,000	•	-		10,090	19,370	
		-	-		18,500	
Public Notices - 4,000 4,000	- · ·	-		-	10,000	
	Public Notices	-	4,000	-	-	4,000

Bank Charges	-	26,400	-	-	26,400
Computer Expense	-	67,857	10,303	48,094	126,254
Software Purchases	-	-	7,500	-	7,500
Computer Contracts	-	601,677	28,932	500,982	1,131,591
TOTAL ADMINISTRATIVE:	285,536	12,484,445	2,795,005	9,094,005	24,658,991
TENANT SERVICES:					
Resident Programs	-	2,374	-	-	2,374
Misc. Expense	-	50	-	-	50
TOTAL TENANT SERVICES:	-	2,424	-	-	2,424
UTILITIES:					
Grounds Maintenance	-	-	-	-	-
Water	-	13,874	7,510	11,277	32,661
Electricity	-	10,271	732	124,151	135,154
Gas	-	709	-	13,524	14,233
Sewer Fee	-	10,986	136	-	11,122
TOTAL UTILITIES:	-	35,840	8,378	148,952	193,170
MAINTENANCE OPERATIONS:					
Appliance Parts	-	600	-	-	600
Electrical	-	250	-	-	250
Hardware	-	4,600	-	-	4,600
Miscellaneous	-	-	3,400	-	3,400
Plumbing	-	500	-	-	500
Landscaping Materials	-	2,754	-	-	2,754
TOTAL MAINTENANCE OPERATIONS:		8,704	3,400	-	12,104
MAINTENANCE CONTRACTS:					
Garbage Service	-	3,661	-	8,121	11,782
Janitorial Contracts	-	1,727	3,616	89,899	95,242
Grounds Contract	-	110,750	13,514	14,208	138,472
Automatic Door Maintenance	-	-	-	3,897	3,897
Electrical Work	-	-	-	7,450	7,450
Electric Gates Maintenance	-	-	-	6,092	6,092
Elevator Service	-	-	-	10,936	10,936
Plumbing Work	-	-	-	5,250	5,250
Fumigation	-	2,750	-	4,890	7,640
Other Maintenance Contract	-	5,000	1,200	83,647	89,847
Painting and Decorating HVAC System	-	500 500	-	- 17,752	500 18,252
IIVAC System				17,752	
TOTAL MAINTENANCE CONTRACTS:	-	124,888	18,330	252,142	395,360
PROTECTIVE SERVICES:					
Protective Service - Materials	-	-	-	10,675	10,675
Protective Service Contracts	-	35,450	-	101,973	137,423
TOTAL PROTECTIVE SERVICES:	-	35,450		112,648	148,098
GENERAL EXPENSES:					
Commercial Package-Liability	-	44,756	6,974	22,463	74,193
Commercial Package-Casualty	-	-	-	53,966	53,966
Other Insurance	-	2,900	-	55,828	58,728
Insurance Deductible	-	-	-	150,000	150,000
Payment In Lieu Of Taxes	-	1,663	-	-	1,663
Benefits-Administrative	-	1,689,452	319,325	838,574	2,847,351
Benefits- CalPERS EPMC	-	-	-	22,777	22,777
Benefits-CalPERS ER Contribution	-	720,252	171,924	461,604	1,353,780
Benefits FSS Coordinator Workers Compensation Insurance	-	11,959 161,013	- 26,743	- 106,770	11,959 294,526
Worker Comp - FSS Coordinator	-	1,817	-	-	1,817
Payroll Taxes	-	666,002	148,191	389,132	1,203,325
Payroll Taxes FSS	-	7,655	, -	-	7,655
Benefits - Retirees	-	225,875	52,707	135,230	413,812
Interest Expense - City Of S.J	-	38,900	-	-	38,900
City License Fee	-	-	-	826	826
Adm.Fee-Port Out-City	-	83,712	-	-	83,712
Admin Fee - Port Out - County	-	-	-	-	-
Property Tax Other Ceneral Exponses	-	15,500	-	-	15,500
Other General Expenses Project Feasibility Expenses	-	-	2,556	-	2,556
Project Feasibility Expenses	-	-	25,000	-	25,000

TOTAL GENERAL EXPENSES:	-	3,671,457	753,420	2,237,170	6,662,047
TOTAL EXPENSES	285,536	16,363,208	3,578,533	11,844,917	32,072,194
GROSS SURPLUS (DEFICIT)	261,732	6,538,281	(1,608,284)	(11,838,917)	(6,647,187)
INDIRECT ALLOCATIONS:					
Income - Indirect General Support	-	-	-	10,467,262	10,467,262
Income - Facility Support	-	-	-	1,371,654	1,371,654
Indirect General Support - Finance	-	3,292,479	397,477	-	3,689,955
Indirect General Support - Human Resources	-	1,290,130	155,748	-	1,445,878
Indirect General Support - Executive	-	1,709,180	206,337	-	1,915,517
Indirect General Support - General Services	-	1,377,324	166,274	-	1,543,599
Indirect General Support - ITU Facility Support - Main Bldg (Julian)	-	1,670,631	201,683 125,244	-	1,872,314
Facility Support - Main Blug (Julian)		1,246,410	125,244		1,371,654
TOTAL INDIRECT ALLOCATIONS:	-	(10,586,155)	(1,252,762)	11,838,917	-
NET SURPLUS (DEFICIT)	261,732	(4,047,873)	(2,861,046)	-	(6,647,187)
NON-OPERATING REV/(EXPENSE):					
Land Lease	30,685	116,000	-	-	146,685
Interest Income - Ground Lease	-	9,072	-	-	9,072
TOTAL NON-OPERATING REV/(EXPENSE):	30,685	125,072		-	155,757
OPERATING SUBSIDY					
Transfers In	-	29,351,689	1,353,294	-	30,704,983
Transfers Out	292,896	30,412,087	-	-	30,704,983
TOTAL OPERATING SUBSIDY	(292,896)	(1,060,398)	1,353,294		-
NET INCOME (LOSS) PRIOR TO RESERVES	(479)	(4,983,200)	(1,507,752)	-	(6,491,430)
Use of reserves - Prior year	479	113,077	1,507,752	-	1,621,308
Use of reserves - MTW	-	4,870,122	-	-	4,870,122
NET INCOME (LOSS)	<u>\$ -</u>	\$ -	\$ -	\$ -	<u>\$</u> -
HOUSING ASSISTANCE PAYMENT:					
HAP-Occupied- City	-	123,071,112	-	-	123,071,112
HAP Occupied (Main Stream)	-	2,346,996	-	-	2,346,996
HAP Occupied (HUD - VASH)	-	18,690,264	-	-	18,690,264
HAP - Occupied - FUP HAP-Occupied Units-Non Elderly person w/disabilities	-	2,359,756 184,190	-	-	2,359,756 184,190
HAP Occupied - County	-	188,920,679	-	-	188,920,679
TOTAL HOUSING ASSISTANCE PAYMENT:		335,572,997			335,572,997
HOUSING ASSISTANCE PAYMENT EARNED:					
HAP Payments Earned (Main Stream)	-	1,994,563	-	-	1,994,563
HAP Earned (HUD - VASH)	-	18,817,215	-	-	18,817,215
HAP - Earned HAP Earned - Non Elderly Persons w/Disabilities	-	2,298,595	-	-	2,298,595
HAP Earned - Non Elderly Persons w/Disabilities Hap Earned - City	-	157,964 139,508,151	-	-	157,964 139,508,151
Hap Earned - County	-	227,188,586	-	-	227,188,586
Hap Earned - Single Fund Flexibility	-	(4,938,691)	-	-	(4,938,691)
TOTAL HOUSING ASSISTANCE PAYMENT EARNED:		385,026,383			385,026,383
TO BE ROOSING ASSISTANCE FAIMLENT LANNED.		303,020,303			303,020,303

#### ATTACHMENT C

# SANTA CLARA COUNTY HOUSING AUTHORITY PROJECTED CAPITAL BUDGET

FOR THE YEAR ENDING JUNE 30, 2020

Department	Project	FY20
Information Technology	SQL Upgrade	\$ 46,000
Information Technology	VMWare Infrastructure Upgrade	90,000
Information Technology	Windows Server Upgrade	100,000
Facilities	Water Softener	40,000
Facilities	Boiler Replacement	100,000
Total		\$ 476,000